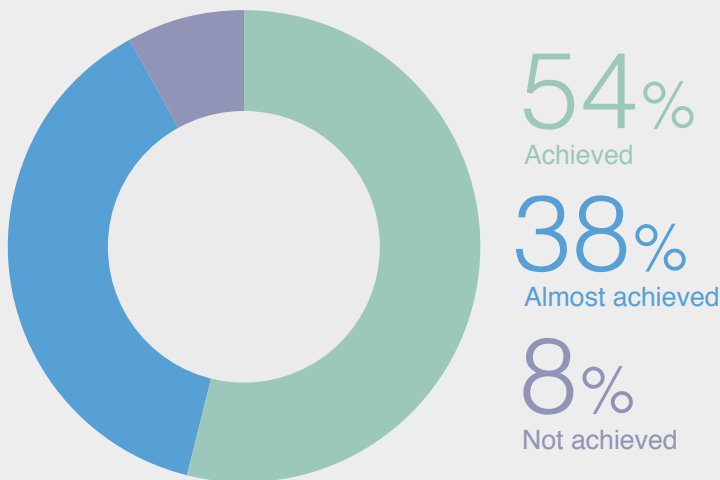


## Sir Robert M<sup>c</sup>Alpine Performance Summary 2014/15



### We are continually working to improve our sustainability performance.

Here we set out the progress made against our 2014-2015 Sustainability Strategy targets.

Significant successes include: reducing water consumption, achieving waste neutrality and reinvesting £237m locally to our projects.

There are, however, still areas where we must improve, such as reducing waste and improving the quality of data reporting for aspects such as biodiversity and responsible sourcing.

The new online reporting tool we are developing will provide a dashboard for each project to track their performance, informing decision making and helping to further embed sustainability into everything we do.

This year's data has informed the development of our action plan to become the sustainable contractor of choice and the creation of our 2019 Vision.



If you have any queries, please contact our sustainability team on:  
**[sustainability@srm.com](mailto:sustainability@srm.com)**

**Performance Table**


Achieved



Almost achieved



Not achieved

Progress	Target	Comment
<b>Resource Management:</b> We commit to responsibly source and efficiently manage our consumption of natural resources		
	80% of key building materials to be responsibly sourced.	84% of all materials reported were responsibly sourced.
	100% timber CPET certified.	97% of timber was CAT A full chain of custody.
	7% reduction in Scope 1 & 2 carbon emissions £m managed turnover.	A 31% reduction was achieved against our 2008 baseline.
	6% reduction in water consumption £m managed turnover.	A 34% reduction was achieved against our 2012 baseline.
	Be waste neutral by the end of July 2015 (tonnes of construction waste sent off site minus tonnes of recycled content within materials delivered to site).	The target was achieved by a significant margin, with over 90,000 tonnes more recycled content used than construction waste generated.
<b>Working Together:</b> We commit to strengthening relationships with stakeholders and staff		
	Conduct one training workshop for each project team to improve their knowledge of sustainable construction.	We held 22 workshops in the last year, which equates to 31% of projects.
	Communicate our sustainability strategy to our key clients and consultants.	We have conducted eight one-to-one workshops with clients and consultants. Additionally, we have held an external sustainability event 'Committed to Building a Better Future: Our Journey' which communicates our sustainability vision and strategy.
	Achieve 10% spend of project turnover with local subcontractors, suppliers and services.	19% was achieved.
	Double (100% increase) the number of our suppliers registered with the Supply Chain Sustainability School (SCSS) by 2015 from 2013 levels.	We achieved a 98% increase from our 2013 levels.

**Performance Table**



Achieved



Almost achieved



Not achieved

Progress	Target	Comment
<b>Natural Environment:</b> We commit to protecting and enhancing the natural environment		
	Zero Major Pollution Incidents.	4 major pollution incidents occurred across the company.
	Increase biodiversity.	An increase has been achieved for those projects which have reported (26%).
<b>Community:</b> We commit to promoting opportunities, benefits and inward investment to local communities		
	40% of workforce local to projects.	27% of our workforce was local to projects.
	All projects to assess the economic impact on the local community.	All projects, and regions, have assessed their economic impact on their local community.